



Addendum #1

Bid Opportunity: R-2026-3 Dryden & District Museum Cultural & Heritage Facility Feasibility Study

**Closing Date: Friday, March 27, 2026
10:00 AM (CST)**

Question 1:

Does the City currently have a preferred site or property for the proposed cultural and heritage facility, or should the feasibility study consider multiple potential locations?

Answer 1:

The feasibility study is expected to assess and compare potential location options, which may include but are not limited to the existing museum site, Johnson's Park [as identified in the Facilities Master Plan (2023)], the Van Horne waterfront development area, and other viable locations within the community. Proponents should therefore include within their methodology an approach for evaluating multiple potential sites.

Question 2:

Should we assume that the RFP is focused on a new build on a new site versus renovation and/or addition to current museum building?

Answer 2:

The intent of the feasibility study is to evaluate options for addressing the long-term needs of the City's cultural and heritage facility. This may include, but is not limited to, a new facility on a new site, expansion of the existing facility, renovations of the existing building, or a combination of these approaches. Proponents should consider and assess these potential scenarios as a part of their feasibility analysis.

Question 3:

If new sites are being analyzed, would a civil consultant be required to determine site services/capacity?

Answer 3:

At the feasibility study stage, the City does not require detailed civil engineering design. However, proponents should include sufficient technical expertise within their team to assess high-level site servicing considerations, access, and potential constraints for the sites evaluated.

Question 4:

What is the current size of the building?

Answer 4:

Information related to the current museum facility can be located in section 3.2 of the Facility Master Plan (2023).

Question 5:

What are the limitations of the existing building, and more specifics on what is the driving factor for this new scope of work?

Answer 5:

The feasibility study is being undertaken to evaluate the long-term suitability of the City's current museum facility and to determine how to best meet current and future cultural, heritage, programming, and collections management needs. Known challenges with the existing facility include space and accessibility limitations, aging infrastructure impacting suitable collections conditions, and constraints related to collections storage, exhibition space, and public programming.

Question 6:

Is there the option to either build new or expand on current site?

Answer 6:

Yes, the feasibility study should evaluate the relative merits of constructing a new facility, expanding or redeveloping the current site, or pursuing other viable facility options.

Question 7:

Is there any direction or further information on the scope of work and budget, particularly the size and square footage of the new building and global budget.

Answer 7:

The City has not established a fixed building size, square footage, or global project budget at this stage. Determining appropriate facility scale, functional requirements, and capital cost estimates is expected to be a key outcome of the feasibility study.

Question 8:

Beyond the minimum consultation requirements identified in the RFP, does the City have any preferred stakeholder groups or community partners that should be included in the consultation process?

Answer 8:

The stakeholder categories identified in the RFP (including museum staff and volunteers, local cultural and heritage organisations, community groups, etc.) represent the primary consultation groups anticipated for this project. A prescriptive list of additional stakeholder organizations has not been established. The successful proponent will be expected to work with the City's project team at the outset of the assignment to refine and confirm the stakeholder list and consultation approach to ensure appropriate community representation.

Question 9:

Should the feasibility study explicitly reference and align recommendations with the City Strategic Plan (2026–2031), the Facilities Master Plan (2023), and the Community Cultural Strategy?

Answer 9:

While it is not required, it is highly suggested that the feasibility study reference and align, where deemed appropriate, with the provided relevant municipal documents including the City's Strategic Plan (2026 – 2031), the Facilities Master Plan (2023), and the Community Cultural Strategy. However, the proponent should not rely solely on these documents and should investigate other information sources (ie. Community consultation, etc.).

Question 10:

Will the consultant be expected to present the final report directly to Council, or will the presentation be delivered through City administration?

Answer 10:

The proponent will be expected to present the final report and recommendations directly to City Council. This presentation will occur in coordination with City administration.

Question 11:

How many potential sites will be subject to analysis and how will these sites be identified?

Answer 11:

At this stage, the City has not established a fixed number of sites for analysis. However, three potential locations have been identified for preliminary consideration: the current museum site (15 Van Horne Avenue), Johnson's Park, and the Van Horne waterfront.

As part of the feasibility study, the proponent will be expected to work with the City to further identify and evaluate potential location options based on project objectives, community needs, and strategic considerations. This may include assessing how different locations could support the intended role of the facility, for example, accessibility for local residents, visibility to visitors and tourists, proximity to complementary amenities, or integration with existing civic or waterfront areas.

Through this process, the proponent should apply appropriate screening criteria to confirm and refine the sites to be carried forward for comparative analysis. The feasibility study should include a comparative analysis of three potential sites, which may include the locations noted above and/or other viable options identified throughout the study process.